

**International Fertilizer Development Center  
Financial Statements  
December 31, 2019 and 2018**

**International Fertilizer Development Center**  
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**December 31, 2019 and 2018**

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## **Independent Auditor's Report**

To the Board of Directors  
International Fertilizer Development Center

### **Report on the Financial Statements**

We have audited the accompanying financial statements of International Fertilizer Development Center ("IFDC"), a nonprofit organization, which comprise the statements of financial position as of December 31, 2019 and 2018, and the related statements of activities and changes in net assets, and cash flows for the years then ended, and the related notes to the financial statements (collectively, the "financial statements").

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of IFDC as of December 31, 2019 and 2018, and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated April 21, 2021 on our consideration of IFDC's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of IFDC's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering IFDC's internal control over financial reporting and compliance.

***CDPA, P.C.***

Florence, AL  
April 21, 2021

**International Fertilizer Development Center**  
**Statements of Financial Position**  
**December 31, 2019 and 2018**

	<u>2019</u>	<u>2018</u>
<b>Assets</b>		
Current Assets		
Cash	\$ 9,764,756	\$ 3,434,568
Investments	-	223,000
Grants and contracts receivable	9,369,199	7,424,797
Other receivables	159,126	168,122
Supplies inventory	26,194	34,001
Prepaid expenses and advances	500,657	536,452
Advances to subrecipients	<u>1,763,530</u>	<u>181,474</u>
Total current assets	<u>21,583,462</u>	<u>12,002,414</u>
Non-Current Assets		
Buildings and equipment, net	153,435	73,701
Investments	<u>5,000,000</u>	<u>5,000,000</u>
Total non-current assets	<u>5,153,435</u>	<u>5,073,701</u>
Total assets	<u>\$ 26,736,897</u>	<u>\$ 17,076,115</u>
<b>Liabilities and Net Assets</b>		
Liabilities		
Accounts payable and accrued liabilities	\$ 1,490,068	\$ 1,738,727
Accrued salary, withholdings, annual leave and sick leave	599,453	852,912
Deferred revenue	<u>27,141,994</u>	<u>17,418,104</u>
Total current liabilities	29,231,515	20,009,743
Net assets:		
Without donor restrictions	(2,494,618)	(2,941,958)
With donor restrictions	<u>-</u>	<u>8,330</u>
Total net assets	<u>(2,494,618)</u>	<u>(2,933,628)</u>
Total liabilities and net assets	<u>\$ 26,736,897</u>	<u>\$ 17,076,115</u>

The accompanying notes are an integral part of these financial statements.

**International Fertilizer Development Center**  
**Statements of Activities and Changes in Net Assets**  
**For the Year Ended December 31, 2019**

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	Without Donor <u>Restrictions</u>	With Donor <u>Restrictions</u>	<u>Total</u>
<b>Operating activities</b>			
Revenue and support:			
Grants and contracts	\$ 47,664,757	\$ -	\$ 47,664,757
Other	115,229	-	115,229
Net Assets Released from Restrictions	<u>8,330</u>	<u>(8,330)</u>	<u>-</u>
Total revenue and support	<u>47,788,316</u>	<u>(8,330)</u>	<u>47,779,986</u>
Expenses:			
Program –			
Research and development	3,540,208	-	3,540,208
Field projects	34,308,470	-	34,308,470
Capacity building	4,089,564	-	4,089,564
Support services	4,914,723	-	4,914,723
Operational expense	<u>503,865</u>	<u>-</u>	<u>503,865</u>
Total expenses	<u>47,356,830</u>	<u>-</u>	<u>47,356,830</u>
Change in net assets from operating activities	<u>431,486</u>	<u>(8,330)</u>	<u>423,156</u>
<b>Nonoperating activities</b>			
Interest income	<u>15,854</u>	<u>-</u>	<u>15,854</u>
Change in net assets from nonoperating activities	<u>15,854</u>	<u>-</u>	<u>15,854</u>
Change in net assets	447,340	(8,330)	439,010
Net assets, beginning of year	<u>(2,941,958)</u>	<u>8,330</u>	<u>(2,933,628)</u>
Net assets, end of year	<u>\$ (2,494,618)</u>	<u>\$ -</u>	<u>\$ (2,494,618)</u>

The accompanying notes are an integral part of these financial statements.

**International Fertilizer Development Center**  
**Statements of Activities and Changes in Net Assets**  
**For the Year Ended December 31, 2018**

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	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
<b>Operating activities</b>			
Revenue and support:			
Grants and contracts	\$ 46,225,414	\$ -	\$ 46,225,414
Other	<u>144,781</u>	<u>-</u>	<u>144,781</u>
Total revenue and support	<u>46,370,195</u>	<u>-</u>	<u>46,370,195</u>
Expenses:			
Program –			
Research and development	2,965,897	-	2,965,897
Field projects	34,290,558	-	34,290,558
Capacity building	4,075,360	-	4,075,360
Support services	5,788,777	-	5,788,777
Operational expense	<u>752,404</u>	<u>-</u>	<u>752,404</u>
Total expenses	<u>47,872,996</u>	<u>-</u>	<u>47,872,996</u>
Change in net assets from operating activities	<u>(1,502,801)</u>	<u>-</u>	<u>(1,502,801)</u>
<b>Nonoperating activities</b>			
Interest income	<u>17,032</u>	<u>-</u>	<u>17,032</u>
Change in net assets from nonoperating activities	<u>17,032</u>	<u>-</u>	<u>17,032</u>
Change in net assets	(1,485,769)	-	(1,485,769)
Net assets, beginning of year	<u>(1,456,189)</u>	<u>8,330</u>	<u>(1,447,859)</u>
Net assets, end of year	<u>\$ (2,941,958)</u>	<u>\$ 8,330</u>	<u>\$ (2,933,628)</u>

The accompanying notes are an integral part of these financial statements.

**International Fertilizer Development Center**  
**Statements of Cash Flows**  
**For the Years Ended December 31, 2019 and 2018**

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	<u>2019</u>	<u>2018</u>
<b>Cash flows from operating activities</b>		
Change in net assets	\$ 439,010	\$ (1,485,769)
Adjustments to reconcile change in net assets to net cash flows from operating activities:		
Depreciation	10,586	12,678
Change in assets and liabilities:		
Grants and contracts receivable	(1,944,402)	(2,387,672)
Other receivables	8,996	99,613
Supplies inventory	7,807	(7,582)
Advances to subrecipients	(1,582,056)	(157,979)
Prepaid expenses	35,795	(65,929)
Accounts payable and accrued liabilities	(248,659)	882,473
Accrued salary, annual leave and sick leave	(253,459)	(38,230)
Deferred revenue	<u>9,723,890</u>	<u>1,077,366</u>
Net cash flows from operating activities	6,197,508	(2,071,031)
<b>Cash flows from investing activities</b>		
Purchase of fixed assets	(90,320)	-
Purchases of investments	-	(5,593,000)
Proceeds from sale of investments	<u>223,000</u>	<u>518,000</u>
Net cash flows from investing activities	<u>132,680</u>	<u>(5,075,000)</u>
Change in cash	6,330,188	(7,146,031)
<b>Cash and Cash Equivalents</b>		
Beginning of year	<u>3,434,568</u>	<u>10,580,599</u>
End of year	<u>\$ 9,764,756</u>	<u>\$ 3,434,568</u>

The accompanying notes are an integral part of these financial statements.



**International Fertilizer Development Center**  
**Notes to the Financial Statements**  
**For the Years Ended December 31, 2019 and 2018**

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**NOTE 1 – GENERAL**

International Fertilizer Development Center (“IFDC”) is a non-profit organization incorporated October 7, 1974 under the state laws of Alabama. On March 14, 1977, IFDC was designated as a public international organization by executive order of the President of the United States. IFDC focuses on increasing and sustaining food and agricultural productivity in developing countries and transitional economies through the development and transfer of effective and environmentally sound plant nutrient technology and agribusiness expertise. In the event of dissolution, the articles of incorporation provide that the residual assets of the organization will be distributed to one or more tax exempt organizations or to the federal, state, or local government for exclusive public purposes.

IFDC is engaged in the following programs:

- *Research and Development Program* – The Research and Development Program is comprised primarily of three programs: 1) Developing and Scaling Out Technologies, Approaches and Practices, which develops and diffuses technologies that address nutrient management issues and promotes advancement of sustainable agricultural intensification; 2) Supporting Policy Reforms and Market Development, which conducts evidence-based policy analyses to support reform processes in multiple dimensions of economic policy and 3) Learning Agendas and Knowledge Management, which works to ensure that IFDC captures, documents, analyzes, and disseminates the knowledge generated from all of IFDC’s work on increased agricultural productivity.
- *Field Projects Program* – The Field Projects Program aims to increase the productivity and profitability of smallholder agriculture through the development of competitive and sustainable agricultural value chains and the improvement of social and environmental stability in various regions of the world.
- *Capacity Building Program* – The Capacity Building Program aims to equip IFDC partners (farmers, dealers, marketers, entrepreneurs) in developing countries with the capabilities, expertise and skills required to perform their functions in the food value chain in an effective and efficient manner.

**NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Basis of Presentation**

The financial statements of IFDC have been prepared on the accrual basis in accordance with accounting principles generally accepted in the United States of America. The financial statements are presented in accordance with Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 958 dated August 2016, and the provisions of the American Institute of Certified Public Accountants (AICPA) “Audit and Accounting Guide for Not-for-Profit Organizations” (the “Guide”). (ASC) 958-205 was effective January 1, 2018. Under the provisions of the Guide, net assets and revenues, and gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, the net assets of IFDC and changes therein are classified as follows:

- *Net assets without donor restrictions:* Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of IFDC. IFDC’s board may designate assets without restrictions for specific operational purposes from time to time.
- *Net assets with donor restrictions:* Net assets subject to stipulations imposed by donors, and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of IFDC or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

It remains the policy of IFDC to first apply restricted resources when an expense is incurred and then apply unrestricted resources when both restricted and unrestricted net assets are available.

**International Fertilizer Development Center**  
**Notes to the Financial Statements**  
**For the Years Ended December 31, 2019 and 2018**

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**Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the dates of the financial statements, and the reported amounts of revenue and expenses during the reporting periods. Actual results could differ from those estimates.

**Contributions**

Unconditional contributions are recognized when pledged and recorded as net assets without donor restrictions or net assets with donor restrictions, depending on the existence and/or nature of any donor-imposed restrictions. Conditional promises to give are recognized when the conditions on which they depend are substantially met. Gifts of cash and other assets are reported with donor restricted support if they are received with donor stipulations that limit the use of the donated assets. Allowances, if any, are established for pledges estimated to be uncollectible.

When a restriction expires, that is, when a stipulated time restriction ends or a purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions. Donor-restricted contributions whose restrictions are met in the same reporting period are reported as net assets without donor restriction support. Donations of property and equipment are recorded as support at their estimated fair value at the date of donation. Contributions restricted for the acquisition of land, buildings, and equipment are reported as net assets without donor restriction upon acquisition of the assets and the assets are placed in service.

**Grants and Contracts**

Except for the any amounts classified as contributions discussed above, IFDC's grants and contracts are considered to be exchange contracts and, therefore, the revenues are classified as unrestricted and are recognized as the related funds are expended. Deferred revenue of \$27,141,994 and \$17,418,104 at December 31, 2019 and 2018, respectively, represents funds received or billings in advance or in excess of amounts expended on grants and contracts. Grants and contracts receivable represent amounts earned or billed under exchange contracts but not received at year end. As previously noted, amounts are deemed earned and are recognized as revenue as the related funds are expended.

**Investments**

IFDC currently maintains short- and long-term investments, which consist of United States Treasury Bills and bank certificates of deposit, recorded at cost, which approximates market value. If IFDC were to acquire other types of investments, the net appreciation (depreciation) in the fair value of those investments, which would consist of the realized gains or losses and the unrealized appreciation (depreciation) on those investments, would be presented in the statement of activities in accordance with donor restrictions as investment return. For all investments, investment return is presented net of investment fees. The average cost method is primarily used to determine the basis for computing any realized gains or losses.

**Measure of Operations**

The statements of activities reports all changes in net assets, including changes in net assets from operating and non-operating activities. Operating activities consist of those items attributable to IFDC's ongoing activities. Non-operating activities are limited to resources that generate return from investments, endowment contributions, financing costs, and other activities considered to be of a more unusual or nonrecurring nature.

**Cash and Cash Equivalents**

IFDC considers all highly liquid investments with a maturity of three months or less to be cash equivalents.

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**Notes to the Financial Statements**  
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**Other Receivables**

Other receivables consist primarily of receivables from employees. Due to the nature of IFDC's operations in foreign countries, advances are routinely made to employees working in these regions for living or travel expenses. All amounts are due within one year.

**Supplies Inventory**

Inventories of supplies are valued at the lower of cost or replacement cost using the first-in, first-out method.

**Advances to Subrecipients**

Advances to subrecipients represent payments to subrecipients in advance of services being provided by the subrecipients in accordance with the terms of the grant contract. These payments are recorded as advances when made and are appropriately reclassified as project expenses as the work is performed under these contracts.

**Buildings and Equipment**

Buildings and equipment are recorded at cost, or fair value at the date of donation in the case of gifts. Major renewals and betterments are capitalized. IFDC's capitalization policy defines a major renewal or betterment as a purchase of property, plant or equipment with a cost exceeding \$5,000 and a life reasonably expected to be longer than one year. Maintenance and repairs are charged to expense as incurred. Depreciation is calculated on the straight-line method over the estimated useful lives of the assets ranging from three to twelve years. When items of buildings or equipment are sold or retired, the related cost and accumulated depreciation are removed from the respective accounts and any gain or loss is included in the statements of activities and changes in net assets.

**Accrued Annual and Sick Leave**

Annual and sick leave accrue at the monthly rate of 16 hours and 8 hours, respectively. Employees may carry forward annual leave up to a maximum of 176 hours and sick leave up to a maximum of 1,200 hours. Annual leave in excess of 176 hours can be converted to sick leave until accrued sick leave reaches 1,200 hours. Upon termination, employees are paid for accrued annual leave up to 176 hours. All unused sick leave is forfeited upon termination.

**Income Tax Status**

IFDC has a tax determination letter from the Internal Revenue Service stating that it qualifies under the provisions of Section 501(c)(3) of the Internal Revenue Code and is exempt from federal income taxes. Accordingly, no provision for income taxes has been included in the accompanying financial statements.

**Uncertain Tax Positions**

IFDC is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code, except on net income derived from unrelated business activities. The Organization had no unrelated business activities that are subject to taxes.

**Foreign Currency**

IFDC records transactions denominated in foreign currency on a monthly basis, using the average monthly exchange rate. Bank accounts denominated in foreign currency are translated as of the ending balance sheet dates using the current exchange rate at that time.

**International Fertilizer Development Center**  
**Notes to the Financial Statements**  
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**Concentrations of Credit Risk**

IFDC maintains cash accounts with several large financial institutions. All accounts at financial institutions in the United States of America are guaranteed by the Federal Deposit Insurance Corporation up to \$250,000 per bank. IFDC also maintains cash accounts with foreign financial institutions. IFDC's policy is to maintain one month's worth of operating expenses within these foreign accounts to cover current expenses of programs based in these foreign countries. Credit risk with respect to deposits and investments, is more fully described in Note 4.

During the year ended December 31, 2019 and 2018, approximately 23% and 27%, respectively, of revenues were generated from contributions, grants or contracts directly or indirectly funded by USAID. During the year ended December 31, 2019 and 2018, approximately 56% and 55%, respectively, of revenues were generated from contributions, grants or contracts directly or indirectly funded by one foreign government. At times, IFDC may have concentrations of receivables from both foreign and domestic entities. Management evaluates the collectability of these receivables and reserves for any receivables that are doubtful of collection. At December 31, 2019 and 2018, receivables from contributions, grants and contracts funded by USAID were 37% and 48%, respectively, of total contributions, grants and contracts receivable. At December 31, 2019 and 2018, IFDC had \$5,786,245 and \$3,086,568, respectively, of receivables from foreign governments and entities.

**Long-Lived Assets**

IFDC reviews long-lived assets held and used in operations for impairment whenever events or changes in circumstances indicate that the carrying amount of these assets may not be fully recoverable. In the event that facts and circumstances indicate that the cost of any long-lived assets may be impaired, an evaluation of recoverability is performed. If an evaluation is required, the estimated future undiscounted cash flows associated with the asset are compared to the asset's carrying amount to determine if a write-down to market value or discounted cash flow value is required. IFDC did not recognize any impairment write-downs for long-lived assets in 2019 and 2018.

**NOTE 3 - LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS**

At December 31, 2019 IFDC has \$21,082,805 of financial assets available within one year of the statement of financial position date to meet cash needs for general operating expenditures, consisting of cash of \$9,764,756, grants and contributions receivable of \$9,369,199, and other current financial assets of \$1,948,850.

**NOTE 4 – CASH AND INVESTMENTS**

**Cash**

At December 31, cash consisted of the following:

	<u>2019</u>	<u>2018</u>
Deposits in U.S. banks	\$ 9,389,414	\$ 2,894,566
Deposits in foreign financial institutions	370,652	519,436
Petty cash funds	4,690	20,566
	<u>\$ 9,764,756</u>	<u>\$ 3,434,568</u>

**International Fertilizer Development Center**  
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At December 31, 2019, the balance per the bank statements (prior to reconciliation) of the U.S. bank deposits was \$9,489,024. Of this balance, \$667,534 was covered by FDIC insurance and \$500,440 of the balance was collateralized with securities pledged by the financial institutions. At December 31, 2019, \$8,321,050 was unsecured or uncollateralized. At December 31, 2018, the balance per the bank statements (prior to reconciliation) of the U.S. bank deposits was \$2,915,058. Of this balance, \$1,012,884 was covered by FDIC insurance and \$656,786 of the balance was collateralized with securities pledged by the financial institutions. At December 31, 2018, \$1,245,388 was unsecured or uncollateralized. The securities pledged to secure IFDC's deposits are held by the pledging institution's third party safe-keeper on behalf of IFDC. The securities are held in the name of the pledging financial institution. Pledges are released only by notification of consent from IFDC to the safekeeping financial institution.

**Investments and Cash Equivalents**

At December 31, investments and cash equivalents consisted of the following:

	<u>2019</u>	<u>2018</u>
Certificates of Deposit, U.S. banks, matures < 1 year	\$ -	\$ 223,000
Certificates of Deposit, U.S. banks, matures > 1 year	<u>5,000,000</u>	<u>5,000,000</u>
Total	<u>\$ 5,000,000</u>	<u>\$ 5,223,000</u>

At December 31, 2019, \$5,000,000 of certificates of deposits were unsecured and uncollateralized. At December 31, 2018, \$5,000,000 of certificates of deposit were unsecured and uncollateralized.

Income from deposits and investments consisted of interest income only. For the year ended December 31, 2019, interest income totaled \$16,171 of which \$15,854 is included in other income and \$317 is included in grants and contracts income in accordance with requirements set forth in the grant/contract agreements. For the year ended December 31, 2018, interest income totaled \$17,112 of which \$17,032 is included in other income and \$80 is included in grants and contracts income in accordance with requirements set forth in the grant/contract agreements.

**NOTE 5 – BUILDINGS AND EQUIPMENT**

Buildings and equipment consist of the following at December 31, 2019 and 2018:

	<u>2019</u>	<u>2018</u>
Buildings	\$ 6,168,067	\$ 6,077,747
Equipment	<u>385,771</u>	<u>385,771</u>
	6,553,838	6,463,518
Accumulated depreciation	<u>(6,400,403)</u>	<u>(6,389,817)</u>
	<u>\$ 153,435</u>	<u>\$ 73,701</u>

Depreciation expense was \$10,586 and \$12,678 for the years ended December 31, 2019 and 2018, respectively.

IFDC's building, which was being depreciated over thirty-five years, was fully depreciated during the year ended December 31, 2007. The land on which the building was constructed is owned by the Tennessee Valley Authority ("TVA"). On August 16, 1976, TVA granted IFDC a permanent easement for the construction, operation, and maintenance of fertilizer research and related facilities on this land. In the event that IFDC ceases such operations, TVA has the right to terminate the easement upon ninety days written notice to IFDC. Upon any such termination, IFDC, at its own expense, may remove any of the improvements that it shall have placed on the land within 180 days following termination of the easement. Any improvements not removed within the 180 day time frame shall, upon expiration thereof, automatically vest in TVA, its successors or assignees. IFDC's building was constructed with federal funds received through a USAID capital construction program grant. This grant, effective June 30, 1975 through June 29, 1978, provided funds totaling \$8,800,000 for the support of capital development costs including the purchase and acquisition of capital equipment. Under the terms of the grant, any real property purchased or constructed with the use of these federal funds obligates IFDC, or in the case of any transfer of such property, any transferee, to

**International Fertilizer Development Center**  
**Notes to the Financial Statements**  
**For the Years Ended December 31, 2019 and 2018**

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use such property for a purpose for which the grant funds were expended or for another purpose involving the provision of similar services or benefits.

An amendment to IFDC's articles of incorporation, dated January 17, 1975, provides that in the event of dissolution, the residual assets of the organization will be turned over to one or more organizations which themselves are exempt as organizations described in Sections 501(c)(3) and 170(c)(2) of the Internal Revenue Code of 1954 or corresponding sections of any prior or future Internal Revenue Code, or to the federal, state or local government for exclusive public purpose.

**NOTE 6 – RETIREMENT PLAN**

IFDC provides retirement benefits for eligible employees through a fully vested defined contribution retirement plan. Contributions, which are made by IFDC for each eligible employee, are based upon salary and age. IFDC's contributions for the years ended December 31, 2019 and 2018 were \$1,023,563 and \$1,080,766, respectively.

**NOTE 7 – RISKS AND UNCERTAINTIES**

IFDC's projects, like most projects of other International Agricultural Research Centers, are normally situated in unstable regions arising from the political turmoil and instability. The situation in any of these areas could change rapidly, at which time the project in that area may have to be abandoned or postponed. The abandonment or long-term interruption of any major project could have a negative impact on IFDC's financial position and/or results of operations. In addition, a majority of IFDC's multilateral and bilateral donor funding is subject to competition, changes in procurement policies and regulations, the continuing availability of congressional appropriations, world events, and the size and timing of programs in which IFDC may participate. These risks could result in deduction or loss of future funding. Significant reductions in multilateral or bilateral donor funding could have a material adverse impact on IFDC's financial position, results of operations and cash flows.

**NOTE 8 – LINE OF CREDIT**

IFDC entered into an agreement with First Metro Bank, Muscle Shoals, Alabama, for a \$4,000,000 line of credit on July 12, 2018. The agreement allowed IFDC to borrow up to \$4,000,000 at 5% interest through July 12, 2019. The agreement expired on July 12, 2019 and management is currently renegotiating its terms as of the date of the audit report. No amounts were outstanding at December 31, 2019 and 2018.

**NOTE 9 – COMMITMENTS AND CONTINGENCIES**

The Company leases various building and equipment under operating leases. Rent expense under operating leases during the years ended December 31, 2019 and 2018 totaled \$474,274 and \$1,250,163. Future minimum lease payments under non-cancelable operating leases as of December 31, 2019, are as follows:

Year Ending December 31,	
2020	\$ 383,735
2021	145,368
2022	145,368
2023	145,368
2024	124,368
Total	<u>\$ 944,207</u>

**International Fertilizer Development Center**  
**Notes to the Financial Statements**  
**For the Years Ended December 31, 2019 and 2018**

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**NOTE 10 – GRANTS AND CONTRACTS**

Revenue recognized under grants and contracts for the years ended December 31, 2019 and 2018 is summarized as follows:

	<u>2019</u>	<u>2018</u>
United States Agency for International Development	\$ 8,887,903	\$ 10,841,704
AFAP	8,876	10,903
African Development Bank	833,483	493,348
Alliance for a Green Revolution in Africa (AGRA)	1,692,599	1,077,132
Argus	30,000	15,000
Catholic Relief Services	205,719	20,868
Context Global Development	-	30,050
Dutch Embassy of Benin	7,628,520	5,596,259
Dutch Embassy of Burundi	6,298,113	9,688,472
Dutch Embassy of Uganda	4,604,558	3,297,576
Government of Nigeria	227,674	266,523
GIZ Uganda	360,832	275,930
Hexion, Inc.	10,115	49,272
IFAD VCDP	76,501	35,120
International Fertilizer Industry Association	151,184	190,067
International Food Policy Research Institute (IFPRI)	962,311	905,800
International Maize & Wheat Improvement Center (CIMMYT)	216,702	373,731
Irish Aid	433,698	309,033
ICL Fertilizer	272,424	-
MAEP	765,959	608,688
Millennium Challenge Authority (MCA)	1,599,018	387,004
Netherlands Minister for Development Cooperation (DGIS)	8,341,319	6,932,010
OCP Foundation	718,316	341,771
Saudi Basic Industries Corporation (SABIC)	-	16,055
Safi Sana	-	32,368
Shell Oil Products US	26,337	421,239
Sirius	294,051	223,912
Swiss Agency for Development and Cooperation (SDC)	-	443,247
Swiss Contact	199,289	207,884
Sulvaris	143,311	31,024
The Fertilizer Institute	8,335	62,682
Toyota Tsusho Corporation	-	24,308
United Nations Office for Project Development (UNOPS-LIFT)	1,351,114	1,335,358
USDA	84,373	-
Wal-Mart Foundation, Inc.	132,079	536,649
World Bank	382,227	119,757
Training Programs	222,586	188,860
Other Pilot Plant/Lab/Greenhouse Income	221,768	401,973
Others	<u>273,463</u>	<u>433,837</u>
Total grants and contracts revenue	<u>\$ 47,664,757</u>	<u>\$ 46,225,414</u>

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**NOTE 11 – SUBSEQUENT EVENTS**

In preparing these financial statements, the Organization has evaluated events and transactions for potential recognition and disclosure through the date of the auditors' report, which was the date the financial statements were available to be issued.

On January 30, 2020, the World Health Organization declared the coronavirus outbreak a "Public Health Emergency of International Concern" and on March 10, 2020, declared it to be a pandemic. Actions taken around the world to help mitigate the spread of the coronavirus include restrictions on travel, and quarantines in certain areas, and forced closures for certain types of public places and businesses. The coronavirus and actions taken to mitigate it have had and are expected to continue to have an adverse impact on the economies and financial markets of many countries, including the geographical area in which the Company operates. While it is unknown how long these conditions will last and what the complete financial effect will be to the company, to date, there is a risk that the Organization will experience a decrease in operational activity due to the economic impact of this pandemic.

**NOTE 12 – NEW ACCOUNTING PRONOUNCEMENTS**

*Adopted*

In August 2016, the FASB issued ASU 2016-14, *Presentation of Financial Statements for Not-for-Profit Entities*. This ASU intends to make certain improvements to the current reporting requirements for not-for-profit entities. This standard sets forth changes to net asset classification requirements and the information presented about a not-for-profit entity's liquidity, financial performance and cash flows. The Organization adopted ASU 2016-14 in its financial statements effective December 31, 2018, applying retrospectively to all periods presented. The impact of adoption changes the classification of net assets on the consolidated balance sheets and statements of activities and changes in net assets from three classes of net assets to two classes of net assets. The Organization also added disclosure for the liquidity and availability of financial assets at the balance sheet date to meet cash needs for general expenditures within one year and disaggregated functional expense classifications by their natural expense classification. The impact of adopting ASU 2016-14 had no impact to total unrestricted revenues, excess of revenues over expenses or total net assets.

In June 2018, the FASB issued ASU No. 2018-08, *Not-for-Profit Entities, Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made*. This ASU intends to clarify and improve current accounting guidance to determine when a transaction should be accounted for as a contribution or as an exchange transaction and provides additional guidance about how to determine whether a contribution is conditional. The ASU is effective for the Organization for annual reporting periods beginning after June 15, 2018 for contributions received and after December 15, 2018 for contributions made. The adoption of this ASU had no impact to total unrestricted revenues, excess of revenues over expenses or total net assets.

In May 2014, the FASB issued ASU 2014-09, *Revenue from Contracts with Customers*, which outlines a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers and supersedes most current revenue recognition guidance, including industry-specific guidance, and requires expanded disclosures about revenue recognition. The core principle of the revenue model is that an entity recognizes revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The new standard also requires enhanced disclosures related to the disaggregation of revenue and significant judgments made in measurement and recognition. The ASU is effective for the Organization for annual reporting periods beginning after December 15, 2018. The adoption of this ASU had no impact to total unrestricted revenues, excess of revenues over expenses or total net assets.

*Not Yet Adopted*

In August 2018, the FASB issued ASU No. 2018-13, *Fair Value Measurement, Disclosure Framework – Changes to the Disclosure Requirements for Fair Value Measurement*. This ASU intends to improve the effectiveness of disclosures in the notes to financial statements by modifying disclosure requirements for fair value measurements. The ASU is effective for the Organization for annual and interim reporting periods beginning after December 15, 2019



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with early adoption permitted. The Organization is currently assessing the impact that ASU 2018-13 will have on its consolidated financial statements and will adopt the provisions upon the effective date.

In February 2016, the FASB issued ASU No. 2016-02, "Leases (Topic 842)". The guidance in this ASU supersedes the leasing guidance in Topic 840, Leases. Under the new guidance, lessees are required to recognize lease assets and lease liabilities on the statement of financial position for all leases with terms longer than 12 months. Leases will be classified as either finance or operating, with classification affecting the pattern of expense recognition in the statements of activities. This ASU was originally effective for fiscal years beginning after December 15, 2019, but was extended to December 15, 2021. A modified retrospective transition approach is required for lessees for capital and operating leases existing at, or entered into after, the beginning of the earliest comparative period presented in the financial statements, with certain practical expedients available. The Organization is currently evaluating the effect the provisions of ASU 2016-02 will have on the financial statements.

**NOTE 13 – FUNCTIONAL EXPENSES**

Certain categories of expenses are attributable to more than one program or supporting function and are allocated on a reasonable basis that is consistently applied. The expenses that are allocated are compensation and benefits, which are allocated on the basis of estimates of time and effort; occupancy costs and depreciation, which are allocated on a square footage basis; and supplies and telephone costs, which are allocated based on usage estimates. For 2019 natural expense accounts were allocated as follows:

	Program Services			Supporting Services		Total
	Research and Development	Field Projects	Capacity Building	Administrative	Operational	
Compensation	\$ 1,617,442	\$ 8,396,191	\$ 49,514	\$ 2,471,154	\$ -	\$12,534,301
Benefits	657,892	2,765,994	18,262	981,100	-	4,423,248
Office Expenses	36,921	1,101,027	874	120,009	52,755	1,311,586
Occupancy	22,254	1,018,454	2,372	386,681	234,414	1,664,175
Travel	276,821	2,991,313	21,342	350,986	-	3,640,462
Depreciation	-	-	-	10,586	-	10,586
Insurance	1,184	78,805	-	40,149	56,896	177,034
Res & Development	327,124	12,105,369	-	35,910	-	12,468,403
Communications	5,851	271,402	367	26,373	16,234	320,227
Workshops/Training	117,885	-	3,929,496	18,331	-	4,065,712
Equipment and Materials	234,703	1,006,650	19	11,744	13,632	1,266,748
Shipping	13,538	80,322	1,962	34,481	75	130,378
Other	228,593	4,492,943	65,356	427,219	129,859	5,343,970
<b>Total</b>	<b>\$ 3,540,208</b>	<b>\$ 34,308,470</b>	<b>\$4,089,564</b>	<b>\$ 4,914,723</b>	<b>\$ 503,865</b>	<b>\$47,356,830</b>